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(Aerospace)

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Chairman
The Springs Company
(Diversified investments)

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(Television and entertainment)

James S. Crown ⁵

President
Henry Crown and Company
(Diversified investments)

Jamie Dimon

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Chief Executive Officer
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(Real estate development)

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and Retired Chairman
and Chief Executive Officer
GE Capital
(Industrial and financial services)

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(Oil and gas)

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Chief Executive Officer
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(Health care products)

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- 2 Compensation & Management Development Committee
- 3 Corporate Governance & Nominating Committee
- 4 Public Responsibility Committee
- 5 Risk Policy Committee

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John L. Donnelly

Head of Human Resources

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Marianne Lake

Chief Financial Officer

Douglas B. Petno

CEO, Commercial Banking

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and CEO, EMEA

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Latin America/Canada

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Haryanto T. Budiman

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Andrew Butcher

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Kalpana Morparia

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Korea

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Benelux/Nordics

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France/Francophone North

Africa

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Germany

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Carin Bryans

Israel

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Italy

Francesco Rossi Ferrini

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Middle East/Africa/Turkey

Sjoerd Leenart

Bahrain/Egypt/Lebanon

Ali Moosa

Nigeria

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Saudi Arabia

Rayan Faye

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Turkey/Azerbaijan

Mustafa Bagriacik

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Andean/Central America/

Caribbean

Moises Mainster

Argentina/Uruguay/Bolivia/

Paraguay

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Brazil

Jose Berenguer

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Eduardo F. Cepeda

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Canada

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Grupo Bal
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Vevey, Switzerland

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São Paulo, Brazil

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Amsterdam, The Netherlands

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JPMorgan Chase & Co.
New York, New York

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Chairman of the Board and
Chief Executive Officer
Chevron Corporation
San Ramon, California

Jaime Augusto Zobel de Ayala

Chairman and Chief Executive Officer
Ayala Corporation
Makati City, Philippines

¹ Ex-officio

JPMorgan Chase & Co.

Corporate headquarters

270 Park Avenue
New York, NY 10017-2070
Telephone: 212-270-6000
jpmorganchase.com

Principal subsidiaries

JPMorgan Chase Bank,
National Association
Chase Bank USA,
National Association
J.P. Morgan Securities LLC
J.P. Morgan Securities plc

Annual Report on Form 10-K

The Annual Report on Form 10-K of JPMorgan Chase & Co. as filed with the U.S. Securities and Exchange Commission will be made available without charge upon request to:

Office of the Secretary
JPMorgan Chase & Co.
270 Park Avenue
New York, NY 10017-2070

Stock listing

New York Stock Exchange
London Stock Exchange

The New York Stock Exchange ticker symbol for the common stock of JPMorgan Chase & Co. is JPM.

Financial information about JPMorgan Chase & Co. can be accessed by visiting the Investor Relations website at jpmorganchase.com. Additional questions should be addressed to:

Investor Relations
JPMorgan Chase & Co.
270 Park Avenue
New York, NY 10017-2070
Telephone: 212-270-6000

Directors

To contact any of the Board members or committee chairs, the Lead Independent Director or the non-management directors as a group, please mail correspondence to:

JPMorgan Chase & Co.
Attention (Board member(s))
Office of the Secretary
270 Park Avenue
New York, NY 10017-2070

The Corporate Governance Principles of the Board, the charters of the principal Board committees, the Code of Conduct, the Code of Ethics for Finance Professionals and other governance information can be accessed by visiting our website at jpmorganchase.com and clicking on "Governance" under the "About us" tab.

Transfer agent and registrar

Computershare
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Jersey City, NJ 07310-2053
Telephone: 800-758-4651
computershare.com

Investor Services Program

JPMorgan Chase & Co.'s Investor Services Program offers a variety of convenient, low-cost services to make it easier to reinvest dividends and buy and sell shares of JPMorgan Chase & Co. common stock. A brochure and enrollment materials may be obtained by contacting the Program Administrator, Computershare, by calling 800-758-4651, by writing to the address indicated above or by visiting its website at www-us.computershare.com/Investor.

Direct deposit of dividends

For information about direct deposit of dividends, please contact Computershare.

Stockholder inquiries

Contact Computershare:

By telephone:

Within the United States, Canada and Puerto Rico: 800-758-4651 (toll free)

From all other locations:
201-680-6862 (collect)

TDD service for the hearing impaired within the United States, Canada and Puerto Rico: 800-231-5469 (toll free)

All other locations:
201-680-6610 (collect)

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By overnight delivery:

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Suite 210
College Station, TX 77845
United States

Duplicate mailings

If you receive duplicate mailings because you have more than one account listing and you wish to consolidate your accounts, please write to Computershare at the address above.

Independent registered public accounting firm

PricewaterhouseCoopers LLP
300 Madison Avenue
New York, NY 10017-6204

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As of the beginning of 2009, JPMorgan Chase & Co. has distributed shareholder information under the U.S. Securities and Exchange Commission "Notice and Access" rule. As a result, the firm prints 700,000 fewer Annual Reports and Proxy Statements, which saves on an annual basis approximately 6,400 trees and 800 metric tons of CO₂ emissions.

This Annual Report is printed on paper made from well-managed forests and other controlled sources. The paper is independently certified by BVQI to the Forest Stewardship Council (FSC) standards. The paper contains a minimum of 20% post-consumer waste recycled fibers.



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